



HOW DIGITAL PRODUCTS ENABLE NEW TYPES OF COLLABORATION

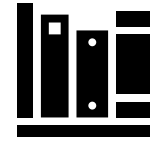
JON HOFMANN, PRODUCT DIRECTOR, ESAB DIGITAL SOLUTIONS

APRIL 13, 2022

Challenges affecting our industry



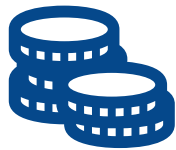
Productivity



**Regulatory
compliance**



**Rework &
scrap**



**Cost
control**

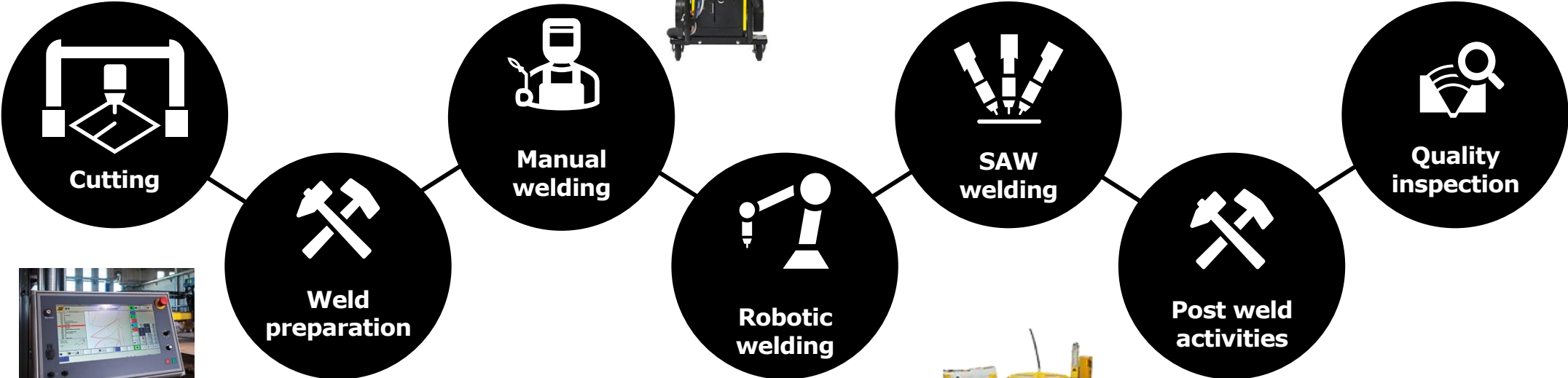


**Quality &
Traceability**



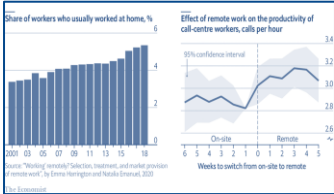
**Access to
competence**

Physical workflow

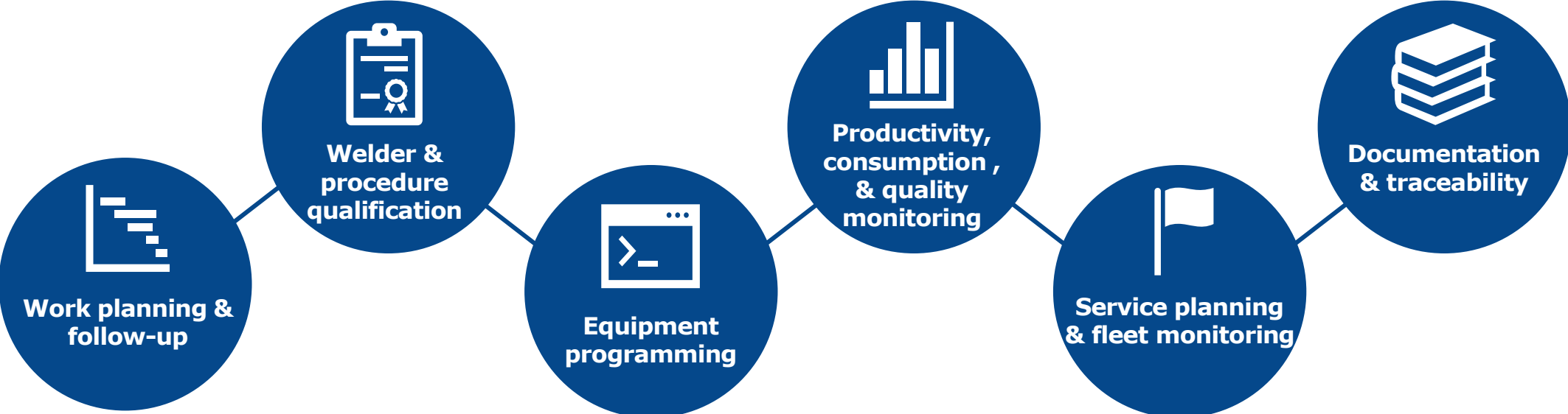


Information workflow

Welding Position: Flat PA		Nozzle Diameter (mm): ---	
Weld Preparation Details (Sketch)			
Joint Design		Welding Sequences	
$11-18mm, b=2mm, c=2.5mm, \alpha=60^\circ$			
Parent Materials			
Welding joint	Material 1	Material 2	
Type	Steel	Steel	
Designation	S960 QL	S960 QL	
Thickness (mm)	10	10	
Filler Material	Welding Position		



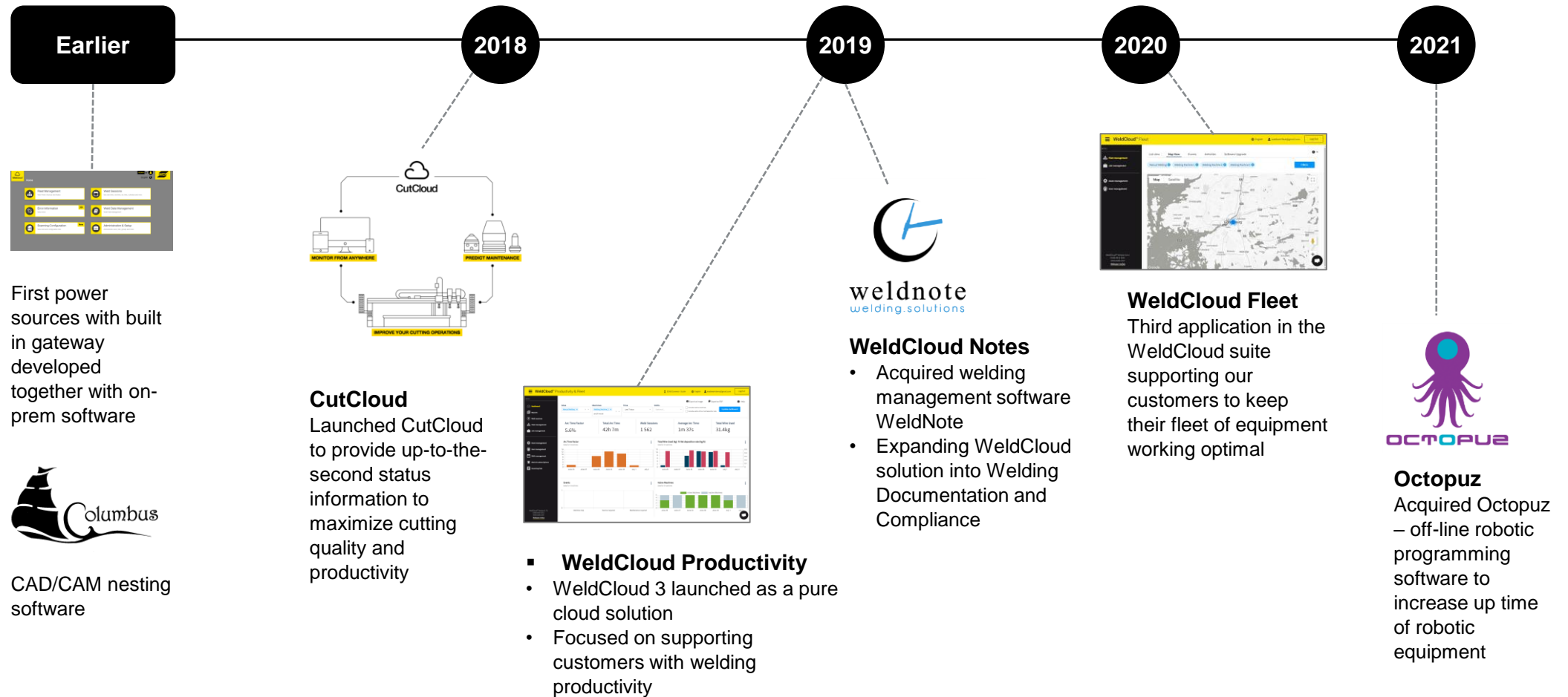
ESAB		P01-2017		Welding Position: Flat PA	
Weld list / Lista delle Saldature					
Order No.	Order Date	Order Qty	Order Unit	Order Price	Order Status
10000000000000000000	2017-01-01	1	1	10000000000000000000	10000000000000000000



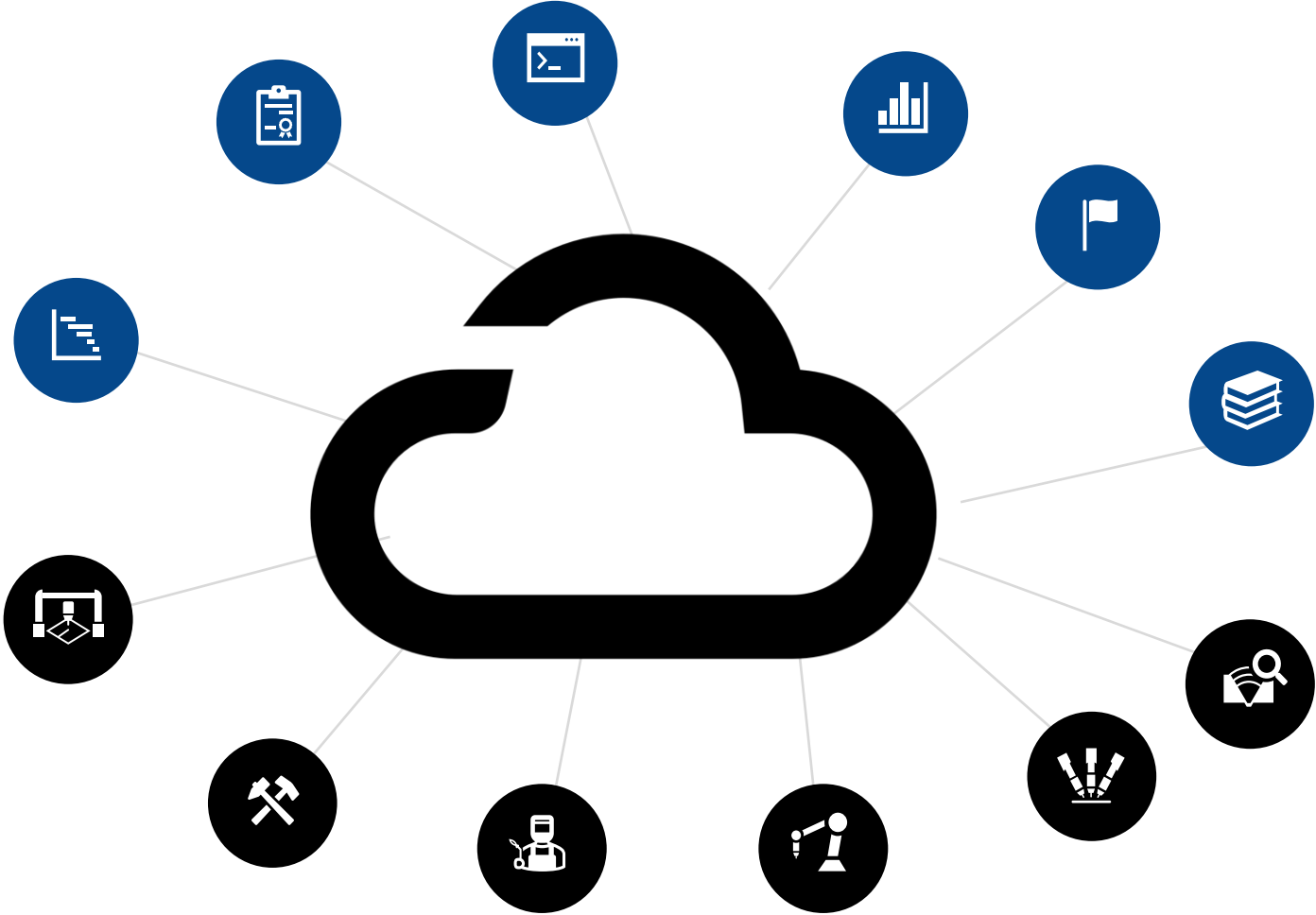
SERVICE RECORD CARD	
Customer Name	...
Order No.	...
Order Date	...
Order Qty	...
Order Unit	...
Order Price	...
Order Status	...



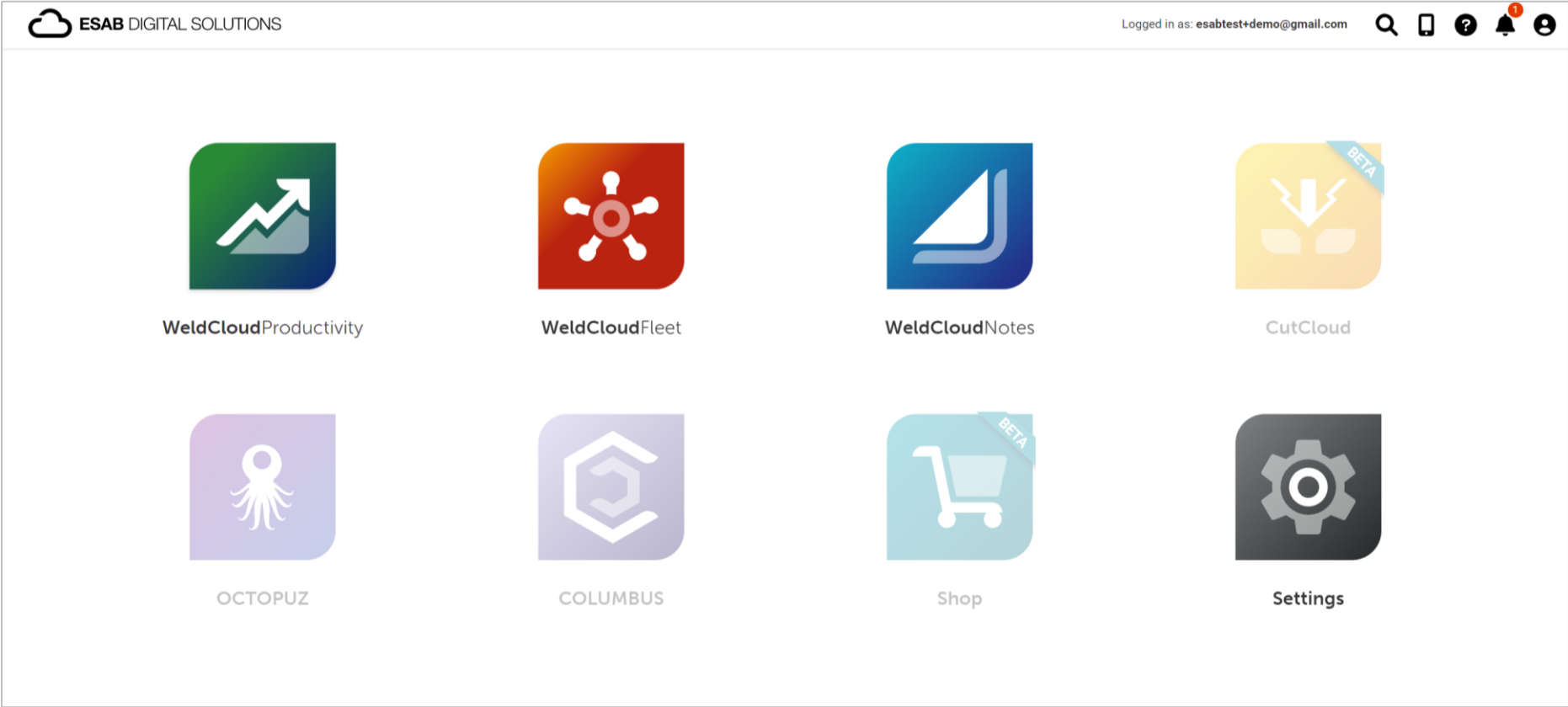
ESAB has gradually been building up a portfolio of software products



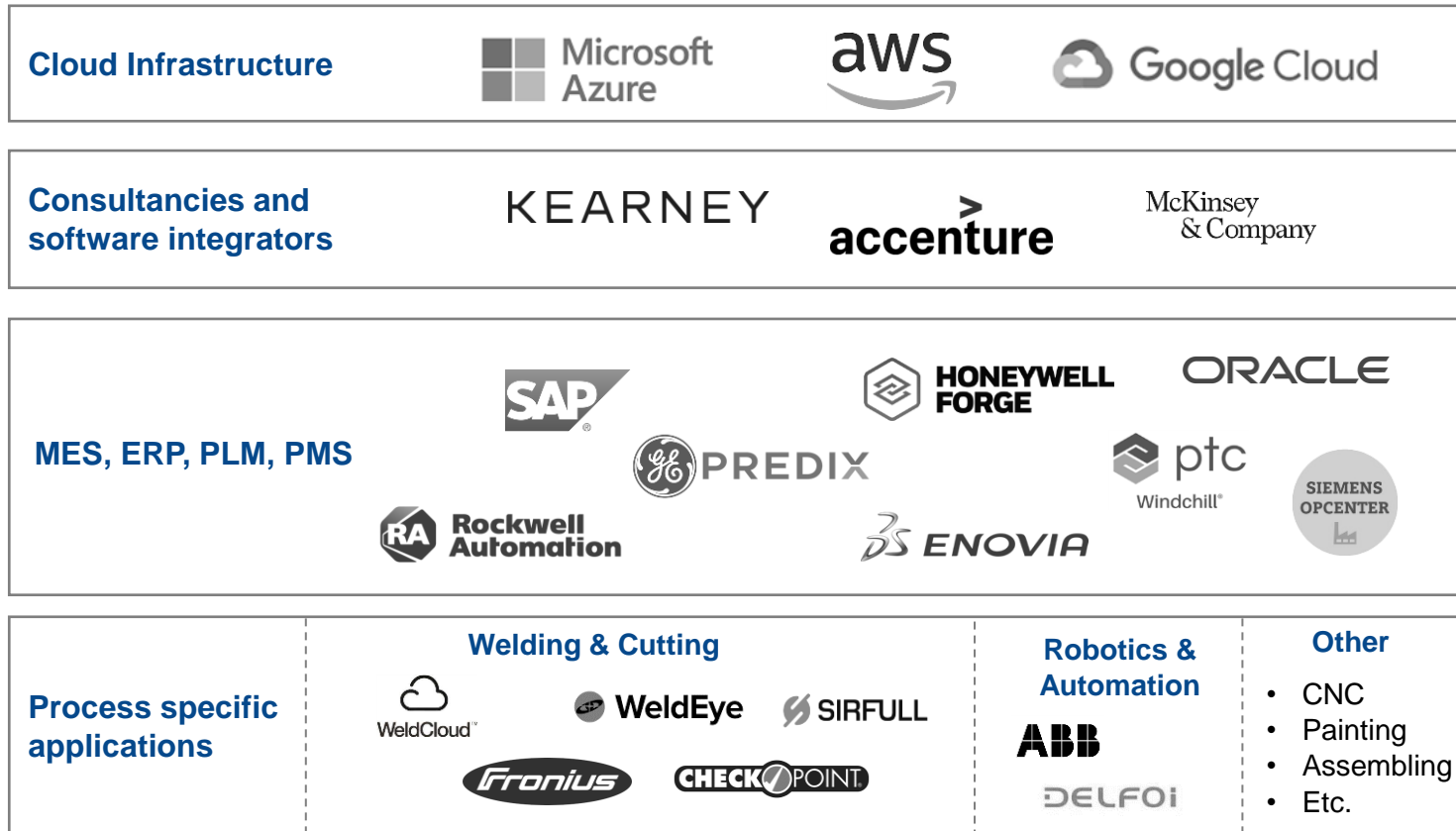
We now see workflows converting enabled by cloud-based solutions



Linking applications, equipment, processes and people



When entering the software space, the landscape shifts



- Digitalization initiatives drives change
- Customer are looking for integrated solutions
- Large global IT companies like Microsoft, Google, SAP, Honeywell and PTC are competitors, partners and suppliers
- Customers want to solutions regardless of what hardware they use

Trends affecting digitalization



TAILWIND

- Stricter regulations
- Technology advancements
- Automation and robotics
- Cloud solutions are getting more accepted
- Customers are starting digitalization initiatives



HEADWIND

- Cost of developing and maintaining platforms
- IT security
- Access to competence

Emerging business models

- Software as POD for selling hardware
- Solution selling



Strengthening the traditional business

-
- Perpetual licensing
 - Subscription and software as a service (SAAS)

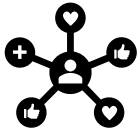


Building a software business

What will happen next



- Physical and information workflow converging



- Customer want solutions that is brand-agnostic to hardware



- APIs to enable integration to ERP, MES, and other systems



- New collaborations and partnerships emerging



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